IN THE NATURE OF ABRIDGED PROSPECTUS - MEMORANDUM CONTAINING SALIENT FEATURES OF THE RED HERRING PROSPECTUS



(Please scan this QR code to view the RHP) This is an abridged prospectus containing salient features of the Red Herring Prospectus of CREDO BRANDS MARKETING LIMITED (the "Company") dated December 12, 2023 filed with the Registrar of Companies, Maharashtra at Mumbai (the "RHP" or "Red Herring Prospectus"). You are encouraged to read greater details available in the RHP, which is available at https://www.sebi.gov.in/sebiweb/home/HomeAction.do?doListing=yes&sid=3&ssid=15&smid=11. Unless otherwise specified, all capitalized terms used herein and not specifically defined shall bear the same meaning as ascribed to them in the RHP.

THIS ABRIDGED PROSPECTUS CONSISTS OF FOUR PAGES OF BID CUM APPLICATION FORM ALONG WITH INSTRUCTIONS AND EIGHT PAGES OF ABRIDGED PROSPECTUS. PLEASE ENSURE THAT YOU HAVE RECEIVED ALL THE PAGES.

Please ensure that you have read the RHP, this abridged prospectus ("Abridged Prospectus") and the general information document for investing in public issues ("GID") undertaken through the Book Building Process before applying in the Offer (as defined below). The investors are advised to retain a copy of the RHP/Abridged Prospectus for their future reference. You may obtain a physical copy of the Bid cum Application Form and the RHP from the Stock Exchanges (as defined below), Syndicate Members, Registrar to the Offer, Registrar and Share Transfer Agents ("RTAs"), Collecting Depository Participants ("CDPs"), Registered Brokers, Bankers to the Offer, Investors' Associations or Self Certified Syndicate Banks ("SCSBs"). You may also download the RHP from the website of Securities and Exchange Board of India ("SEBI") at www.sebi.gov.in, at the websites of National Stock Exchange of India Limited ("NSE") and BSE Limited ("BSE", and together with NSE, the "Stock Exchanges") at www.nseindia.com and www.bseindia.com, respectively, at the website of the Company at www.credobrands.in and the website of the Book Running Lead Managers (as defined below) at www.damcapital.in, www.icicisecurities.com, and www.keynoteindia.net.

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CREDO BRANDS MARKETING LIMITED

Corporate Identity Number: U18101MH1999PLC119669; Date of Incorporation: April 29, 1999

REGISTERED AND CORPORATE OFFICE	CONTACT PERSON	EMAIL AND TELEPHONE	WEBSITE			
B-8, MIDC Central Road, Marol, Next to MIDC Police Station, Andheri (E), Mumbai - 400093, Maharashtra, India		E-mail: investorrelations@mufti.in Tel: +91 22 6141 7200	www.credobrands.in			
OUR RECOVERED VANAL VALIGHTAN AND ROOM AN VALIGHTAN						

OUR PROMOTERS: KAMAL KHUSHLANI AND POONAM KHUSHLANI

DETAILS OF THE OFFER

Type	Size of the Offer	Total Offer	Eligibility and share reservation	Share Reservation	among QIBs, NIB	s, RIBs
Type	for Sale	Size	Engionity and share reservation	QIB	NIB	RIB
Offer	Up to 19,634,960	[•]	The Offer is being made pursuant to Regulation	Not more than 50% of the Offer	Not less than	Not less than 35%
for Sale	Equity Shares of		6(1) of SEBI ICDR Regulations. For details in	However, upto 5.00% of the Net	15% of the Offer	of the Offer or Offer
	face value of ₹ 2		relation to share reservation among QIBs, NIBs			
	each aggregating		and RIBs, please see the section entitled "Offer			
	up to ₹ [•]		Structure" on page 325 of the RHP.	for allocation proportionately to	Retail Individual	Bidders will be
	million			Mutual Funds only.	Bidders.	available for allocation

The Equity Shares are proposed to be listed on BSE Limited and the National Stock Exchange of India Limited. For the purposes of the Offer, BSE shall be the Designated Stock Exchange.

DETAILS OF THE OFFER FOR SALE BY THE SELLING SHAREHOLDERS

NAME OF THE SELLING SHAREHOLDERS	ТҮРЕ	NUMBER OF EQUITY SHARES OFFERED / AMOUNT (₹ IN MILLION)	WEIGHTED AVERAGE COST OF ACQUISITION (IN ₹ PER EQUITY SHARE)*
Kamal Khushlani	Promoter Selling	Up to 4,140,000 Equity Shares of face value of ₹ 2 each	8.48
	Shareholder	aggregating up to ₹ [•] million	
Poonam Khushlani	Promoter Selling	Up to 4,275,000 Equity Shares of face value of ₹ 2 each	0.16
	Shareholder	aggregating up to ₹ [•] million	
Sonakshi Khushlani	Promoter Group	Up to 108,000 Equity Shares of face value of ₹ 2 each	Nil
	Selling Shareholder	aggregating up to ₹ [•] million	
Andrew Khushlani	Promoter Group	Up to 108,000 Equity Shares of face value of ₹ 2 each	Nil
	Selling Shareholder	aggregating up to ₹ [•] million	
Concept Communication Limited	Other Selling	Up to 2,032,260 Equity Shares of face value of ₹ 2 each	7.75
_	Shareholder	aggregating up to ₹ [•] million	
Bela Properties Private Limited	Other Selling	Up to 5,031,260 Equity Shares of face value of ₹ 2 each	46.99
_	Shareholder	aggregating up to ₹ [•] million	
Jay Milan Mehta	Other Selling	Up to 1,970,220 Equity Shares of face value of ₹ 2 each	5.71
	Shareholder	aggregating up to ₹ [•] million	
Sagar Milan Mehta	Other Selling	Up to 1,970,220 Equity Shares of face value of ₹ 2 each	5.71
	Shareholder	aggregating up to ₹ [•] million	

^{*}As certified by Dileep & Prithvi, Chartered Accountants, by way of their certificate dated December 12, 2023.

PRICE BAND, MINIMUM BID LOT & INDICATIVE TIMELINES						
Price Band	₹ 266 per Equity Share to ₹ 280 per Equity Share of face value of ₹ 2/- each.					
Minimum Bid Lot Size	53 Equity Shares and in multiples of 53 Equity Shares thereafter.					
Anchor Investor Bidding Date	Monday, December 18, 2023					
Bid/Offer Opens On	Tuesday, December 19, 2023					
Bid/Offer Closes On [^]	Thursday, December 21, 2023					
	On or about Friday, December 22, 2023					
Initiation of refunds (if any, for Anchor Investors)/unblocking of funds from ASBA Account ***	On or about Tuesday, December 26, 2023					
Credit of Equity Shares to demat accounts of Allottees	On or about Tuesday, December 26, 2023					
Commencement of trading of the Equity Shares on the Stock Exchanges	On or about Wednesday, December 27, 2023					

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UPI mandate end time shall be at 5:00 pm on the Bid/Offer Closing Date.

*** In case of (i) any delay in unblocking of amounts in the ASBA Accounts (including amounts blocked through the UPI Mechanism) for cancelled/ withdrawn/deleted ASBA Forms, the Bidder shall be compensated at a uniform rate of ₹ 100 per day or 15% per annum of the Bid Amount, whichever is higher from the date on which the request for cancellation/ withdrawal/ deletion is placed in the Stock Exchanges bidding platform until the date on which the amounts are unblocked (ii) any blocking of multiple amounts for the same ASBA Form (for amounts blocked through the UPI Mechanism), the Bidder shall be compensated at a uniform rate ₹ 100 per day or 15% per annum of the total cumulative blocked amount except the original application amount, whichever is higher from the date on which such multiple amounts were blocked till the date of actual unblock; (iii) any blocking of amounts more than the Bid Amount, the Bidder shall be compensated at a uniform rate of ₹ 100 per day or 15% per annum of the difference in amount, whichever is higher from the date on which such excess amounts were blocked till the date of actual unblock; (iv) any delay in unblocking of non-allotted/partially allotted Bids, exceeding two Working Days from the Bid/Offer Closing Date, the Bidder shall be compensated at a uniform rate of ₹ 100 per day or 15% per annum of the Bid Amount, whichever is higher for the entire duration of delay exceeding two Working Days from the Bid/Offer Closing Date by the SCSB responsible for causing such delay in unblocking. The Bidder shall be compensated in the manner specified in the SEBI master circular no. SEBI/ HO/CFD/PoD-2/P/CIR/2023/00094 dated June 21, 2023 and the SEBI circular no. SEBI/HO/CFD/DIL2/CIR/P/2021/2480/1/M dated March 16, 2021, as amended pursuant to SEBI circular no. SEBI/HO/CFD/DIL2/P/CIR/2021/570 dated June 2, 2021, SEBI circular no. SEBI/HO/CFD/DIL2/CIR/P/2022/51 dated April 20, 2022 SEBI circular no. SEBI/HO/MIRSD/MIRSD RTAMB/P/CIR/2022/76 dated May 30, 2022 and SEBI circular no. SEBI/HO/CFD/TPD1/ CIR/P/2023/140 dated August 9, 2023, which for the avoidance of doubt, shall be deemed to be incorporated in the deemed agreement of the Company with the SCSBs, to the extent applicable, issued by SEBI, and any other applicable law in case of delays in resolving investor grievances in relation to blocking/unblocking of funds.

For details of the Price Band and basis for Offer Price, please refer to the price band advertisement and the section titled "Basis for Offer Price" on page 109 of the RHP.

The Equity Shares have not been and will not be registered under the United States Securities Act of 1933, as amended ("Securities Act") or any state securities laws in the United States, and unless so registered, and may not be offered or sold within the United States, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the Securities Act and applicable U. S. state securities laws. Accordingly, the Equity Shares are being offered and sold outside the United States in offshore transactions in reliance on Regulation S and the applicable laws of each jurisdictions where such offers and sales are made.

THE WEIGHTED AVERAGE COST OF ACQUISITION OF ALL EQUITY SHARES TRANSACTED IN THE LAST ONE YEAR, 18 MONTHS AND THREE YEARS FROM THE DATE OF THE RED HERRING PROSPECTUS.

Period	Weighted average cost of acquisition per equity share (in ₹)*®	Upper end of the price band (₹280) is 'X' times the weighted average cost of acquisition	Range of acquisition price: Lowest price – Highest price (in ₹)*@
Last one year	Nil	NA	Nil
Last eighteen months	0.005	56000	0.50-0.50
Last three years	0.005	56000	0.50-0.50

^{*} As certified by Dileep & Prithvi, Chartered Accountants by way of their certificate dated December 12, 2023.

RISKS IN RELATION TO THE FIRST OFFER

This being the first public offer of Equity Shares of our Company, there has been no formal market for the Equity Shares of our Company. The face value of the Equity Shares is ₹ 2. The Floor Price, Cap Price and Offer Price determined by our Company in consultation with the Book Running Lead Managers ("BRLMs"), on the basis of the assessment of market demand for the Equity Shares by way of the Book Building Process, as stated under "Basis for Offer Price" on page 109 of the RHP should not be considered to be indicative of the market price of the Equity Shares after the Equity Shares are listed. No assurance can be given regarding an active and/or sustained trading in the Equity Shares nor regarding the price at which the Equity Shares will be traded after listing.

GENERAL RISK

Investments in equity and equity-related securities involve a degree of risk and investors should not invest any funds in the Offer unless they can afford to take the risk of losing their entire investment. Investors are advised to read the risk factors carefully before taking an investment decision in the Offer. For taking an investment decision, investors must rely on their own examination of our Company and the Offer, including the risks involved. The Equity Shares in the Offer have not been recommended or approved by the Securities and Exchange Board of India ("SEBI"), nor does SEBI guarantee the accuracy or adequacy of the contents of the Red Herring Prospectus. Specific attention of the investors is invited to "Risk Factors" on page 27 of the RHP.

PROCEDURE

You may obtain a physical copy of the Bid cum Application Form and the RHP from the Stock Exchanges, Syndicate Members, Registrar to the Offer, Registrar and Share Transfer Agents ("RTAs"), Collecting Depository Participants ("CDPs"), Registered Brokers, Bankers to the Offer, Investors' Associations or Self Certified Syndicate Banks ("SCSBs").

If you wish to know about processes and procedures applicable to this Offer, you may request for a copy of the RHP and/or the GID from the BRLMs or download it from the website of SEBI at www.sebi.gov.in, the websites of NSE and BSE at www.nseindia.com and www.bseindia.com, respectively and the websites of the BRLMs at www.damcapital.in, www.icicisecurities.com, and www.keynoteindia.net.

[®] Weighted average cost of acquisition has been calculated after considering all bonus issuances by the Company and split of face value of equity shares pursuant to a resolution dated April 7, 2023 passed by the Board of Directors of the Company and dated April 18, 2023 by the Shareholders of the Company.

	PRICE INFORMATION OF BRLMS								
Sr. No.	Issue name	Name of the BRLMs	+/- % change in closing price, [+/- % change in closing benchmark]- 30th calendar day from listing	+/- % change in closing price, [+/- % change in closing benchmark]- 90 th calendar day from listing	+/- % change in closing price, [+/- % change in closing benchmark]- 180 th calendar day from listing				
1	ESAF Small Finance Bank Limited	DAM Capital, I-Sec	+12.87%, [+7.58%]	NA*	NA*				
2	JSW Infrastructure Limited	DAM Capital, I-Sec	+41.34%, [-2.93%]	NA*	NA*				
3	Yatra Online Limited	DAM Capital	-11.06%, [-2.63%]	NA*	NA*				
4	Rishabh Instruments Limited	DAM Capital	+20.12%, [-1.53%]	+13.24%, [+4.87%]	NA*				
5	Avalon Technologies Limited	DAM Capital	-10.09%, [+2.95%]	+59.45%, [+10.78%]	+21.32%, [+11.84%]				
6	Uniparts India Limited	DAM Capital	-5.11%, [-3.24%]	-7.38%, [-4.82%]	-0.60%, [+0.80%]				
7	Inox Green Energy Services Limited	DAM Capital	-30.77%, [-1.11%]	-32.77%, [-1.33%]	-26.85%, [+0.36%]				
8	Blue Jet Healthcare Limited	I-Sec	+4.08% [+6.02%]	NA*	NA*				
9	Cello World Limited	I-Sec	21.92% [+7.44%]	NA*	NA*				
10	Protean eGov Technologies Limited	I-Sec	+45.21%,[+7.11%]	NA*	NA*				
11	ASK Automotive Limited	I-Sec	NA*	NA*	NA*				
12	Gandhar Oil Refinery (India) Limited	I-Sec	NA*	NA*	NA*				
13	Fedbank Financial Services Limited	I-Sec	NA*	NA*	NA*				

Source: www.nseindia.com and www.bseindia.com

- Disclosures subject to recent 7 issues (initial public offerings) in current financial year and two preceding financial years managed by each BRLM with common issues disclosed once.
- (b) Change in closing price over the issue/offer price as disclosed on designated stock exchange.
- (c) % of change in closing price on 30th / 90th / 180th calendar day from listing day is calculated vs issue price. % change in closing benchmark index is calculated based on closing index on listing day vs closing index on 30th/ 90th / 180th calendar day from listing day.
- (d) Wherever 30th/90th / 180th calendar day from listing day is a holiday, the closing data of the previous trading day has been considered.
- (e) The Nifty 50 or S&P BSE SENSEX index is considered as the benchmark index as per the designated stock exchange disclosed by the respective issuer at the time of the issue, as applicable.
- *NA Not Available Period not completed
- (g) Keynote Financial Services Limited has not handled any issues during the said period.

For further details, please refer to "Other Regulatory and Statutory Disclosures - Price information of past issues handled by the BRLMs on page 311 of the RHP.

BOOK RUNNING LEAD MANAGERS						
DAM Capital Advisors Limited	ICICI Securities Limited	Keynote Financial Services Limited*				
Tel: +91 22 4202 2500	Tel: +91 22 6807 7100	Tel: +91 22 6826 6000				
E-mail: mufti.ipo@damcapital.in	E-mail: mufti.ipo@icicisecurities.com	E-mail: mbd@keynoteindia.net				
Investor Grievance E-mail Id:	Investor Grievance E-mail Id:	Investor Grievance E-mail Id:				
complaint@damcapital.in	customercare@icicisecurities.com	investors@keynoteindia.net				

^{*}In compliance with the proviso to Regulation 21A of the SEBI Merchant Bankers Regulations and Regulation 23(3) of the SEBI ICDR Regulations, Keynote Financial Services Limited will be involved only in marketing of the Offer. Keynote Financial Services Limited has signed the due diligence certificate and has been disclosed as a BRLM for the Offer.

Name of Syndicate Members	Sharekhan Limited and Keynote Capitals Limited		
Name of Registrar to the Offer	Link Intime India Private Limited		
	Fel : +91 810 811 4949; E-mail ID : credobrands.ipo@linkintime.co.in;		
	Investor grievance e-mail ID: credobrands.ipo@linkintime.co.in		
Name of Statutory Auditor	Deloitte Haskins and Sells LLP		
Name of Credit Rating Agency	Not Applicable		
and the rating or grading			
obtained, if any			
Name of Debenture Trustee	Not Applicable		
Self-Certified Syndicate Banks	The banks registered with SEBI, offering services in relation to ASBA (other than using the UPI Mechanism), a		
or SCSBs and Syndicate SCSB	list of which is available on the website of SEBI at https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRec		
Branches	ognisedFpi=yes&intmId=34 and https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=yes&intml		
	Id=35, as applicable or such other website as may be prescribed by SEBI from time to time.		

Eligible SCSBs and mobile	In accordance with SEBI Circular No. SEBI/HO/CFD/DIL2/CIR/P/2019/76 dated June 28, 2019, SEBI Circular No.
	SEBI/HO/CFD/DIL2/ CIR/P/2019/85 dated July 26, 2019 and SEBI Circular No. SEBI/HO/CFD/DIL2/P/CIR/P/2022/45
	dated April 5, 2022, and SEBI Master Circular no. SEBI/HO/MIRSD/POD-1/P/CIR/2023/70 dated May 17, 2023 (to
	the extent applicable) UPI Bidders may apply through the SCSBs and mobile applications using the UPI handles
	which may be updated from time to time. A list of SCSBs and mobile applications, which are live for applying in
	public issues using UPI Mechanism is available on https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecog
	nisedFpi=yes&intmId=40 for SCSBs and https://www.sebi.gov.in/sebiweb/other/OtherAction.do?doRecognisedFpi=y
	es&intmId=43 for mobile applications or at such other websites as may be prescribed by SEBI from time to time.
	Bidders can submit ASBA Forms in the Offer using the stock broker network of the Stock Exchanges, i.e, through
	the Registered Brokers at the Broker Centres. The list of the Registered Brokers eligible to accept ASBA forms,
	including details such as postal address, telephone number and e-mail address, is provided on the websites of the
	BSE and the NSE at www.bseindia.com/Markets/PublicIssues/brokercentres_new.aspx? and www.nseindia.com/
	products/content/equities/ipos/ipo_mem_terminal.htm, respectively, as updated from time to time.
Details regarding website	The list of the RTAs, CDPs and stock brokers eligible to accept ASBA Forms at the Designated RTA Locations,
address(es)/ link(s) from which the	including details such as address, telephone number and e-mail address, is provided on the websites of Stock
	Exchanges at www.bseindia.com/Static/Markets/PublicIssues/RtaDp.aspx? and https://www.nseindia.com/products/
	content/equities/ipos/asba_procedures.htm respectively, as updated from time to time.
accept applications from investors,	
as applicable:	

For further details, see "Offer Procedure" on page 328 of the RHP.

PROMOTERS OF OUR COMPANY

Sr. No.	Name	Individual/ Corporate	Experience and Education Qualification				
1.	Kamal	Individual	Kamal Khushlani is the Promoter, Chairman and Managing Director of our Company. He has completed his				
	Khushlani		degree in bachelor of commerce from the University of Bombay. He has been associated with the Company since				
			its incorporation and has over 25 years of experience in the field of apparel retail. Kamal Khushlani is currently				
			involved in product development, brand building, marketing and overall management while providing strategic				
			direction to our Company.				
2	Poonam	Individual	Poonam Khushlani is the Promoter and Whole-Time Director of our Company. She does not hold any formal				
	Khushlani		educational qualification. Poonam Khushlani has been associated with the Company since its incorporation and is a				
			co-founder of our Company. She has over 25 years of experience in the field of apparel retail. Poonam Khushlani				
			is currently responsible for the overall management of our Company.				

For details in respect of our Promoters, please see the section entitled "Our Promoters and Promoter Group" beginning on page 208 of the RHP.

OUR BUSINESS OVERVIEW AND STRATEGY

Company overview: We believe in providing a meaningful wardrobe solution for multiple occasions in a customer's life, with our product offerings ranging from shirts to t- shirts to jeans to chinos, which caters to all year-round clothing. Our products are designed to provide a youthful appearance while keeping up with the ongoing fashion trends. We are engaged in the retail sale of garments and accessories, and we do not manufacture any apparel.

Geographies Served: As of September 30, 2023, we have a pan-India presence with our reach extending from Major Metros to Tier-3 cities and a total of 1,807 touchpoints across the country. The touchpoints of our Company (excluding online channels) are the exclusive brand outlets ("EBOs"), large format stores ("LFSs") and multi-brand outlets ("MBOs"), through which we sell our products.

Product Offering: We offer a wide range of products including sweatshirts, jeans, cargos, chinos, jackets, blazers and sweaters in relaxed holiday casuals, authentic daily casuals to urban casuals, party wear and also athleisure categories as on date. Our design team is constantly focusing on expanding our product range to meet a varied range of consumer needs.

Strategy: As part of our growth strategy, we intend to continue increasing our presence by setting up new EBOs and expanding our EBO network in existing as well as additional regions across India.

Key Financial Performance Indicators:

The table below sets forth the details of our KPI which our Company considers have a bearing for arriving at the basis for Offer Price, based on our Restated Consolidated Financial Information.

(Amount in Million, except % and ratios)

KPI	As of/ for the				
	Three months period ended June 30, 2023	Financial year ended March 31, 2023	Financial year ended March 31, 2022	Financial year ended March 31, 2021	
Revenue from Operations ¹	1,184.90	4,981.82	3,411.72	2,448.26	
Year-on-Year Growth in Revenue from Operations (%) ²	NA	46.02 %	39.35 %	(35.99) %	
Gross Profit ³	665.40	2,862.42	1,941.05	1,197.87	
Gross Profit Margin ⁴	56.16%	57.46 %	56.89 %	48.93 %	

KPI	As of/ for the				
	Three months period ended June 30, 2023	Financial year ended March 31, 2023	Financial year ended March 31, 2022	Financial year ended March 31, 2021	
EBITDA ⁵	302.52	1,638.50	950.97	484.82	
EBITDA Margin ⁶	25.53%	32.89%	27.87%	19.80%	
PAT ⁷	85.75	775.14	357.40	34.41	
PAT Margin ⁸	7.24%	15.56%	10.48%	1.41%	
Net Debt/Equity ⁹ (number of times)	0.72	0.65	0.44	0.62	
ROCE ¹⁰	3.44%	28.16%	17.31%	5.86%	
ROE (Return on Equity) ¹¹	3.00%	29.98%	16.70%	1.81%	
Fixed Assets Turnover Ratio ¹² (number of times)	1.86	9.79	8.64	5.83	
Debtor Days ¹³	113	101	132	183	
Inventory Days ¹⁴	198	154	154	173	
Creditor Days ¹⁵	47	73	91	101	
Net Working Capital Days ¹⁶	264	182	195	255	

Notes:

1. Revenue from Operations is the total revenue generated by the Company from its operation.; 2. Year on Year Growth in Revenue from Operations is annual growth in revenue from operation as compared with previous year revenue from operation (Revenue from operation of current year- Revenue from operation of previous year/ Revenue from operation of previous year*100).; 3. Gross Profit is Revenue from operation-cost of goods sold.; 4. Gross Profit Margin is Gross Profit/Revenue from Operations*100.; 5. EBITDA is calculated as Profit before tax + Depreciation & Amortisation + Finance cost-Other Income.; 6. EBITDA Margin is calculated as EBITDA divided by Revenue from Operations*100.; 7. PAT is mentioned as Profit after Taxes for the period.; 8. PAT Margin is calculated as PAT/Revenue from Operations*100.; 9. Net Debt/Equity is calculated as (Total Long term & short term borrowings + lease liabilities -Cash and cash equivalents) /shareholder's equity excluding Non-controlling interest.; 10. ROCE: Return on Capital Employed is calculated as EBIT (profit before tax + Finance cost) divided by average capital employed ((opening capital employed +closing capital employed) /2), which is defined as average of Equity Fund excluding Non-controlling interest plus debts plus lease liabilities.; 11. ROE (Return on Equity) is calculated as PAT attributable to owners of the company/ Average Shareholder's Equity excluding Non-controlling interest ((opening equity +closing equity) /2).; 12. Fixed Assets Turnover Ratio is calculated as revenue from operations/ average PPE.; 13. Debtor Days is calculated as Trade Receivable as at the year-end or three month ended/Revenue from Operations*(365 or 91). Rounded off to the nearest integer; 14. Inventory Days is calculated as average inventory for the year or three months period ended ((opening + closing) /2)/cost of goods sold*(365 or 91). Rounded off to the nearest integer, 15. Creditor Days is calculated as Trade payable as at the year-end or three months ended /Cost of goods sold*(365 or 91). Rounded off to the nearest integer.; 16. Net Working Capital Days is calculated as Debtor Days + Inventory Days - Creditor Days.

Key Operational Performance Indicators

KPI	As of/ for the				
	Three months period ended June 30, 2023	Financial year ended March 31, 2023	Financial year ended March 31, 2022	Financial year ended March 31, 2021	
Average Cost of Capital Expenditure per EBO¹ (in ₹ million)	2.21	2.85	2.56	2.07	
Average Revenue per EBO ² (in ₹ million)	1.79	7.58	5.51	4.48	
Average Revenue per Product Sold³ (in ₹)	1,307.59	1,348.21	1,207.94	1,023.25	
Average Ticket Value per Bill for EBOs 4 (in ₹)	4,411.87	4,156.95	3,442.13	2,939.97	

Notes:

1. Average Cost of Capital Expenditure per EBO is calculated by dividing the total addition or capital expenditures done for opening of new EBO (COCO, COFO) with total new addition of stores during the period.; 2. Average Revenue per EBO is calculated as total revenue from the EBO divided by the total no of EBO, which are operational at the year end or three months ended.; 3. Average Revenue per Product Sold is calculated as total revenue from the sale of product divided by no of product sold (shirt, T-shirt, bottom and outerwear product).; 4. Average Ticket Value per Bill (for EBOs) is calculated as total revenue generated from the EBOs divided by the total number of bills generated during the period.

Industries Served: Not applicable

Intellectual Property: As on the date of the Red Herring Prospectus, our Company has obtained 51 trademark registrations which are registered under various classes, including 3, 9, 14, 18, 22, 24, 25, 26 and 35 under the Trade Marks Act, 1999, as amended. In addition to the existing trademark registration, we have also filed applications for registration for three of our trademarks which are currently pending, including one application which has been objected. We have obtained three copyrights in India pertaining to our brand and one copyright which has been applied for under the Copyright Act. 1957, as amended.

Market Share: The Casual Led branded market for Men's Western Wear in Mid price + segment was valued at INR 322 Bn for FY 2022. In this market, the top 3 brands selling one or more than one men's casual led western wear brand in the Mid-price+ segment are USPA, Levi's and Mufti. (Source: Technopak Report).

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Manufacturing Plant: Not applicable, we do not manufacture any apparel.

Employee Strength: As of September 30, 2023, in addition to our 224 full-time employees, we engaged 1,139 personnel on a contractual basis who have been posted at our offices, warehouses and various stores.

For details, see "Our Business" on page 158 of the RHP.

BOARD OF DIRECTORS

S. No.	Name and designation	Experience and educational qualification	Other directorships
1	Kamal Khushlani Promoter, Chairman	He has completed his degree in bachelor of commerce from the University of Bombay. He has been associated with the Company since its incorporation and	KAPS Mercantile Private Limited
	and Managing Director	is currently involved in product development, brand building, marketing and overall management while providing strategic direction to our Company.	Nil
2.	Poonam Khushlani Promoter and Whole- time Director	She does not hold any formal educational qualification. Poonam Khushlani has been associated with the Company since its incorporation and is a co-founder of our Company. She has over 25 years of experience in the field of apparel retail. Poonam Khushlani is currently responsible for the overall management of our Company.	KAPS Mercantile Private Limited Foreign companies:
3.	Dr. Manoj Nakra Non– Executive Director	He has completed his undergraduate degree in mechanical engineering from the Indian Institute of Technology, Delhi followed by a post graduate diploma in management from the Indian Institute of Management, Bangalore. He has also obtained his degree of Executive Doctor of Management from Case Western Reserve University. He is a co-founder of SCIP Services and Solutions Private Limited, a SaaS platform company. He has been associated with Apparel Group, UAE as Director, Strategy. His expertise and experience include retail and distribution, entrepreneurship, and technology application.	 Arvind Fashions Limited SCIP Services and Solutions Private Limited Foreign Companies NIL
4.	Amer Jaleel Independent Director	He has completed his bachelor of commerce degree, with a specialization in financial accounting and auditing, from Smt. Mithibai Motiram Kundnani College of Commerce and Economics, University of Bombay. He joined Lowe Lintas in 2002 and has held multiple creative leadership positions including Chief Creative Officer. During his stint, he has handled assignments for multiple prominent brands. He was named as Group Chairman and Chief Creative Officer of MullenLowe Lintas Group.	Pitchverse Platforms Private Limited Foreign Companies: Nil
5.	Paresh Bambolkar Independent Director	He is a fellow member at the Institute of Chartered Accountants of India. He was a proprietor of M/s. P V Bambolkar & Co. Chartered Accountants, from 1993 to March, 2019 and is currently also a director at Desire 4 India Private Limited.	Desire 4 India Private Limited
6.	Ramona Jogeshwar Independent Director	She has completed her masters degree in Management Studies from Somaiya Institute of Management Studies and Research, University of Mumbai. She was previously associated with Kangaroo Kids Education Limited. She is also a partner at M/s Konark Engineers.	NIL

For further details in relation to our Board of Directors, see "Our Management" on page 192 of the RHP.

OBJECTS OF THE OFFER

The objects of the Offer are to (i) achieve the benefits of listing the Equity Shares on the Stock Exchanges; and (ii) carry out the Offer for Sale of up to 19,634,960 Equity Shares of face value of ₹ 2 each, aggregating up to ₹ [•] million, by the Selling Shareholders. Further, our Company expects that the proposed listing of its Equity Shares will enhance our visibility and brand image as well as provide liquidity to our Shareholders and a public market for the Equity Shares in India. The Selling Shareholders will be entitled to the entire proceeds of the Offer after deducting the Offer expenses and relevant taxes thereon. Our Company will not receive any proceeds from the Offer. For further details, see "Objects of the Offer" on page 106 of the RHP.

Proposed schedule of implementation and deployment of Net Proceeds: Not applicable

Means of finance : Not applicable

Details and reasons for non-deployment or delay in deployment of proceeds or changes in utilisation of issue proceeds of past public offers / rights issues, if any, of our Company in the preceding 10 years: Not Applicable.

Terms of Issuance of Convertible Security, if any: Not Applicable.

Name of Monitoring Agency: Not Applicable.

Shareholding Pattern as on the date of the RHP:

Category of Shareholder	Pre-Offer number of Equity	Pre-Offer percentage of the	
	Shares of face value of ₹ 2 each	Equity Share capital (%)	
Promoters and Promoter Group	44,252,800	68.82	
Public	20,049,080	31.18	
Total	64,301,880	100.00	

Number of equity shares proposed to be sold by Selling Shareholders: Up to 19,634,960 Equity Shares

SUMMARY OF RESTATED CONSOLIDATED FINANCIAL INFORMATION

(₹ in million, except per share data and percentages)

Particular s	For the three months period	Fiscals			
	ended June 30, 2023*	2023	2022	2021	
Equity Share capital	128.60	32.15	31.92	31.92	
Other Equity	2,770.20	2,781.36	2,325.34	1,891.41	
Net worth	2,898.80	2,813.51	2,357.26	1,923.33	
Revenue from operations	1,184.90	4,981.82	3,411.72	2,448.26	
Profit after tax for the year (before other comprehensive income)	85.75	775.14	357.40	34.41	
Earnings per share					
-Basic (in ₹/share)	1.33	12.06	5.60	0.54	
-Diluted (in ₹/share)	1.33	12.06	5.56	0.54	
Return on net worth (%)	3.00	29.98	16.70	1.81	
Net asset value per Equity Share (in ₹/share)	45.08	43.75	36.92	30.13	
Total Borrowings (including non-current and current borrowings)	112.95	100.79	134.64	152.27	

^{*}Not annualised

Notes:

- 1. Net Asset Value per Equity Share = Net worth as per the Restated Consolidated Financial Information at the end of the year or period / Number of equity shares outstanding as at the end of year or period and adjusted for bonus issue and split of equity shares post last balance sheet i.e. March 31, 2023.
- 2. Basic Earnings per Equity Share (₹) = Net profit after tax attributable to shareholders of the Company, as restated / Weighted average number of Equity Shares outstanding during the year or period.
- 3. Diluted Earnings per Equity Share (₹) = Net Profit after tax attributable to shareholders of the Company, as restated / Weighted average number of potential Equity Shares outstanding during the year or period.
- 4. 'Net worth': Net worth means the aggregate value of the paid-up share capital and all reserves created out of the profits and securities premium account and debit or credit balance of profit and loss account, after deducting the aggregate value of the accumulated losses, deferred expenditure and miscellaneous expenditure not written off, as per the audited balance sheet, but does not include reserves created out of revaluation of assets, write-back of depreciation and amalgamation.

For further details, see 'Restated Consolidated Financial Information' on page 211 of the RHP.

INTERNAL RISK FACTOR

Below mentioned risks are the top 5 risk factors as per the RHP:

- 1. Our business is primarily concentrated on the sale of men's casual western wear and is vulnerable to variations in demand and changes in consumer preferences which could have an adverse effect on our business, results of operations and financial condition.
- 2. If we are unable to predict customer demands and maintain optimum inventory level there may be an adverse effect on our results of operations, financial condition, and cash flows.
- 3. We enter into certain related party transactions in the ordinary course of business, and we cannot assure you that such transactions will not have an adverse effect on our business, results of operations and financial condition.
- 4. All our products are sold under a single brand, 'Mufti'. Any inability to effectively market our products, or any deterioration in public perception of our brand, could affect consumer footfall and consequently adversely impact our business, financial condition, cash flows and results of operations.
- 5. We operate in highly competitive markets in each of our product segments in both offline and online channels and an inability to compete effectively may adversely affect our business, results of operations and financial condition. Further, pricing pressure from our competitors may affect our ability to maintain or increase our product prices and, in turn, our revenue from product sale, gross margin and profitability, which may materially and adversely affect our business, cash flows, results of operations and financial condition.

For further details, see 'Risk Factors' beginning on page 27 of the RHP.

SUMMARY OF OUTSTANDING LITIGATION, CLAIMS AND REGULATORY ACTION

A. A summary of outstanding litigation proceedings involving our Company, Directors, Promoters and Subsidiary as on the date of the Red Herring Prospectus, is provided below:

(in ₹ million, unless otherwise specified)

Name of Entity	Criminal Proceedings	Tax Proceedings	Statutory or Regulatory Proceedings	Disciplinary actions by the SEBI or Stock Exchanges against our Promoters	Material Civil Litigations	Aggregate amount involved (₹ in million)^	
Company							
By the Company	3	-	-	-	1	12.02	
Against the Company	-	2	-	-	-	4.00	
Directors (including our Promoters)							
By our Directors	-	-	-	-	-	-	
Against the Directors	-	5#	-	-	-	10.80	
Promoters							
By Promoters	-	-	-	-	-	-	
Against Promoters	-	5#	-	-	-	10.80	
Subsidiary							
By Subsidiary	-	-	-	-	-	-	
Against Subsidiary	-	1	-	-	-	0.00	

[^] To the extent quantifiable.

For further details of the outstanding litigation proceedings, see "Outstanding Litigation and Other Material Developments" on page 298 of the RHP.

- B. Brief details of top 5 material outstanding litigations against the Company and amount involved:
 - As on date of the RHP, there are no material outstanding litigations against the Company.
- C. Regulatory Action, if any disciplinary action taken by SEBI or stock exchanges against the Promoters in last 5 financial years including outstanding action, if any: Nil
- D. Brief details of outstanding criminal proceedings against the Promoters: Nil

For further details of the outstanding litigation proceedings, see "Outstanding Litigation and Other Material Developments" on page 298 of the RHP.

ANY OTHER IMPORTANT INFORMATION AS PER BRLMS/COMPANY - NIL

DECLARATION BY OUR COMPANY

We hereby certify and declare that all relevant provisions of the Companies Act, 2013 and the rules, regulations and guidelines issued by the Government of India, and the regulations, rules or guidelines issued by SEBI established under Section 3 of the SEBI Act, as the case may be, have been complied with and no statement made in the Red Herring Prospectus is contrary to the provisions of the Companies Act, 2013, the Securities Contracts (Regulation) Act, 1956, and the Securities and Exchange Board of India Act, 1992, each as amended or the rules, regulations or guidelines issued thereunder, as the case may be. I further certify that all the statements in the Red Herring Prospectus are true and correct.

DECLARATION BY THE SELLING SHAREHOLDERS

Each of the Selling Shareholders, hereby confirm that all statements and undertakings specifically made or confirmed by them in the Red Herring Prospectus about or in relation to themselves as a Selling Shareholder and their portion of the Offered Shares, are true and correct. They assume no responsibility for any other statements, disclosures and undertakings, including, any of the statements, disclosures or undertakings made or confirmed by or relating to the Company or any other Selling Shareholder or any other person(s) in the Red Herring Prospectus.

[#] These are the same matters involving the Promoters of the Company, namely Kamal Khushlani and Poonam Khushlani.